



MARCAS Management Report

株式会社マーカス・サンプリング

9月度

元データ処理日 2021-01-23

出力日 2021-01-23

Report by **MARCAS Management Co.,Ltd.**

<https://marcas.management/>



| | 累計 | | | | | 4月度 | 5月度 | 6月度 | 7月度 | 8月度 | 9月度 | 10月度 | 11月度 | 12月度 | 1月度 | 2月度 | 3月度 | 決算整理 |
|---------------|---------|----|----------------|--------|-----|--------|--------|--------|---------|--------|--------|------|------|------|------|------|------|------|
| | 前期 | 予算 | 当期 | 前期比 | 予算比 | | | | | | | | | | | | | |
| 売上高 | 151,645 | | 156,714 | 103.3% | | 23,351 | 28,753 | 24,097 | 25,175 | 25,764 | 29,574 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 直接変動原価 | 112,283 | | 116,376 | 103.6% | | 18,016 | 20,877 | 18,402 | 22,025 | 18,006 | 19,050 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 棚卸増減 | 0 | | 0 | 0.0% | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 粗利益 | 39,362 | | 40,338 | 102.5% | | 5,335 | 7,876 | 5,695 | 3,150 | 7,758 | 10,524 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 売上比 | 26.0% | | 25.7% | | | 22.8% | 27.4% | 23.6% | 12.5% | 30.1% | 35.6% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| 間接変動原価 | 2,266 | | 2,225 | 98.2% | | 325 | 324 | 354 | 365 | 383 | 474 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 限界利益 | 37,096 | | 38,114 | 102.7% | | 5,010 | 7,553 | 5,341 | 2,785 | 7,375 | 10,050 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 売上比 | 24.5% | | 24.3% | 99.4% | | 21.5% | 26.3% | 22.2% | 11.1% | 28.6% | 34.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| 人的コスト | 13,102 | | 13,110 | 100.1% | | 1,284 | 1,691 | 1,527 | 5,450 | 1,638 | 1,521 | △ 54 | △ 54 | 0 | 0 | 0 | 0 | 0 |
| 戦略コスト | 1,295 | | 1,272 | 98.2% | | 0 | 0 | 1,272 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 設備コスト | 7,323 | | 7,192 | 98.2% | | 1,166 | 1,155 | 1,265 | 992 | 1,459 | 1,156 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 運営コスト | 2,120 | | 2,156 | 101.7% | | 446 | 306 | 363 | 308 | 420 | 314 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 償却コスト | 0 | | 0 | 0.0% | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 金融コスト | 158 | | 127 | 80.0% | | 26 | 24 | 23 | 22 | 18 | 14 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 固定コスト | 23,999 | | 23,856 | 99.4% | | 2,922 | 3,176 | 4,449 | 6,770 | 3,535 | 3,004 | △ 54 | △ 54 | 0 | 0 | 0 | 0 | 0 |
| 創造付加価値 | 13,097 | | 14,257 | 108.9% | | 2,087 | 4,377 | 892 | △ 3,985 | 3,840 | 7,047 | 54 | 54 | 0 | 0 | 0 | 0 | 0 |
| 限界利益比：目安30%以上 | 35.3% | | 37.4% | | | 41.7% | 58.0% | 16.7% | -143.1% | 52.1% | 70.1% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| 経営コスト | 5,689 | | 5,872 | 103.2% | | 947 | 1,062 | 1,008 | 944 | 979 | 932 | 54 | 54 | 0 | 0 | 0 | 0 | 0 |
| 事業損益：投資前 | 7,408 | | 8,385 | 113.2% | | 1,140 | 3,315 | △ 117 | △ 4,929 | 2,861 | 6,114 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 投資コスト | 0 | | 0 | 0.0% | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 事業損益：投資後 | 7,408 | | 8,385 | 113.2% | | 1,140 | 3,315 | △ 117 | △ 4,929 | 2,861 | 6,114 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 事業外損益 | 1 | | 1 | 100.0% | | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 経常損益 | 7,409 | | 8,386 | 113.2% | | 1,140 | 3,316 | △ 117 | △ 4,929 | 2,861 | 6,114 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 限界利益比：目安20%以上 | 20.0% | | 22.0% | | | 22.8% | 43.9% | -2.2% | -177.0% | 38.8% | 60.8% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| 臨時損益 | 0 | | 0 | 0.0% | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 税引前当期損益 | 7,409 | | 8,386 | 113.2% | | 1,140 | 3,316 | △ 117 | △ 4,929 | 2,861 | 6,114 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 法人税等 | 2 | | 2 | 100.0% | | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 当期純損益 | 7,407 | | 8,384 | 113.2% | | 1,140 | 3,316 | △ 117 | △ 4,929 | 2,861 | 6,113 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| *償却前当期純損益 | 7,407 | | 8,384 | 113.2% | | 1,140 | 3,316 | △ 117 | △ 4,929 | 2,861 | 6,113 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

| | 前期同月累計 | 増減 | 当期実績累計 |
|--|--------------|--------------|----------------|
| 売上高 | 151,645 | 5,069 | 156,714 |
| 直接変動原価 | 112,283 | | 116,376 |
| 粗利益 | 39,362 | 976 | 40,338 |
| 売上比 | 26.0% | -0.2p | 25.7% |
| 限界利益 | 37,096 | 1,018 | 38,114 |
| 売上比 | 24.5% | -0.1p | 24.3% |
| 固定コスト | 23,999 | △ 143 | 23,856 |
| 創造付加価値 | 13,097 | 1,160 | 14,257 |
| 対限界利益比 30%以上が理想 | 35.3% | 2.1p | 37.4% |
| 経営コスト | 5,689 | 183 | 5,872 |
| 対限界利益比 10%以内が理想 (=限界利益は経営コストの1.0倍が目標) | 15.3% | 0.1p | 15.4% |
| 事業損益 (投資前) | 7,408 | 977 | 8,385 |
| 対限界利益比 20%以上が理想 | 20.0% | 2.0p | 22.0% |

*各利益項目がマイナスの場合は表示していません。

→
現状が前提
→
現状が前提
→
現状が前提

| 現在の経営コストを基準とした場合の改善目安 | | | |
|------------------------------------|---------------|--------|-------------|
| 目標事業損益を限界利益の 25%とした場合の 6か月累計 | 月額平均すれば... | | |
| | 目標目安 | 現状実績 | 過不足 |
| 162,982 | 27,164 | 26,119 | 1,045 不足 |
| 41,952 | 6,992 | 6,723 | 269 不足 |
| 25.7% | | | |
| 39,638 | 6,606 | 6,352 | 284 不足 |
| 24.3% | | | |
| 23,856 | 3,976 | 3,976 | |
| 15,782 | 2,630 | 2,376 | 254 増益 |
| 35.0% | | | |
| 5,872 | 979 | 979 | 0 削減 |
| 14.8% | | | |
| 9,910 | 1,652 | 1,398 | 254 増益 |
| 25.0% | | | |

←

現状の限界利益率である 24.3% を前提とし、目標事業損益を限界利益の 25% とした場合に毎月必要となる売上高は 27,164 となります。現状の実績は 26,119 なので、その差額は月額で 1,045 となります。ただし、限界利益率を改善することで、この必要売上高は少なくなります。そのシミュレーションは下記になります。

→
改善試算

| 限界利益率の改善による売上高の参考値 |
|----------------------|
| 目安である限界利益 6,606 に対して |

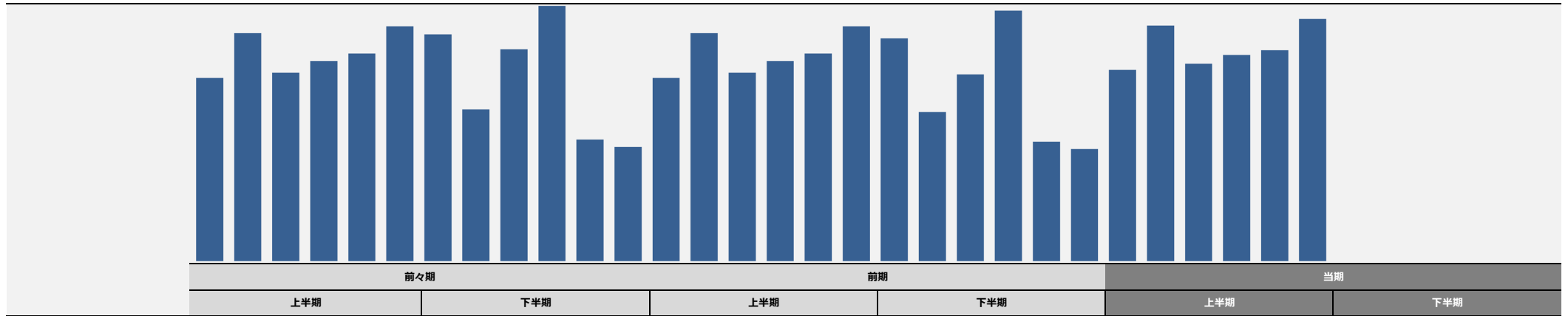
| 限界利益率を | | | |
|--------|-------|-------|-------|
| 25.0% | 26.0% | 27.0% | 28.0% |

とすれば

| 毎月の必要売上高は | | | |
|-----------|--------|--------|--------|
| 26,425 | 25,409 | 24,468 | 23,594 |

となります。

■ 3期推移



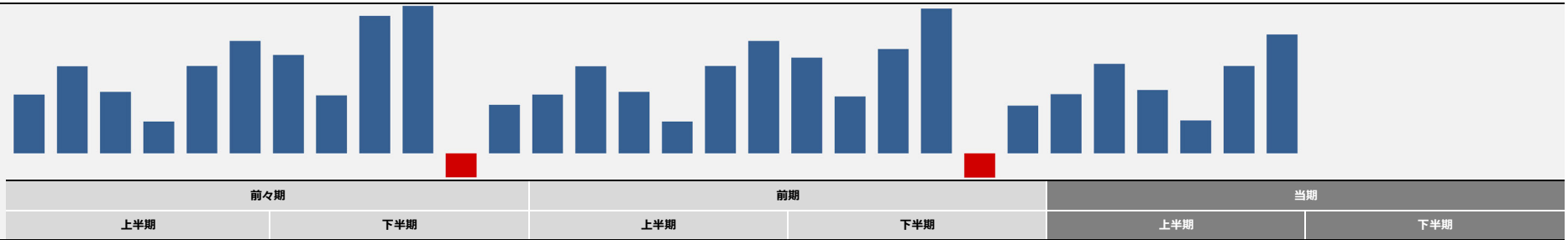
| | 当月累計 | 年間合計 | 4月度 | 5月度 | 6月度 | 7月度 | 8月度 | 9月度 | 10月度 | 11月度 | 12月度 | 1月度 | 2月度 | 3月度 | 決算整理 | | |
|------|---------|--------|---------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|------|
| | | | 月平均 | 月平均 | | | | | | | | | | | | | |
| 前々期 | 151,645 | 25,274 | 283,707 | 23,642 | 22,358 | 27,824 | 23,009 | 24,431 | 25,340 | 28,682 | 27,696 | 18,513 | 25,858 | 31,166 | 14,861 | 13,967 | 0 |
| 前期 | 151,645 | 25,274 | 278,700 | 23,225 | 22,358 | 27,824 | 23,009 | 24,431 | 25,340 | 28,682 | 27,192 | 18,176 | 22,782 | 30,599 | 14,591 | 13,713 | 0 |
| 当期 | 156,714 | 26,119 | | | 23,351 | 28,753 | 24,097 | 25,175 | 25,764 | 29,574 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 前々期比 | 103.3% | | | | 104.4% | 103.3% | 104.7% | 103.0% | 101.7% | 103.1% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| 前期比 | 103.3% | | | | 104.4% | 103.3% | 104.7% | 103.0% | 101.7% | 103.1% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |

■ 売上の傾向：直近12か月平均の推移

| | 前期 | | | 当期 | | | 4月度 | 5月度 | 6月度 | 7月度 | 8月度 | 9月度 | 10月度 | 11月度 | 12月度 | 1月度 | 2月度 | 3月度 |
|----|----|---|---|----|---|---|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| | 前 | 中 | 後 | 前 | 中 | 後 | | | | | | | | | | | | |
| 前期 | | | | | | | 23,642 | 23,642 | 23,642 | 23,642 | 23,642 | 23,642 | 23,600 | 23,572 | 23,316 | 23,269 | 23,246 | 23,225 |
| 当期 | | | | | | | 23,308 | 23,385 | 23,476 | 23,538 | 23,573 | 23,647 | #N/A | #N/A | #N/A | #N/A | #N/A | #N/A |

| | 当月累計 | | 年間合計 | | 4月度 | 5月度 | 6月度 | 7月度 | 8月度 | 9月度 | 10月度 | 11月度 | 12月度 | 1月度 | 2月度 | 3月度 | 決算整理 | | | |
|---------------|---------|---------|--------|---------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|------|---|---|
| | 月平均 | 月平均 | 月平均 | 月平均 | | | | | | | | | | | | | | | | |
| 前々期 | 売上高 | 151,645 | 25,274 | 283,707 | 23,642 | 22,358 | 27,824 | 23,009 | 24,431 | 25,340 | 28,682 | 27,696 | 18,513 | 25,858 | 31,166 | 14,861 | 13,967 | 0 | | |
| | 売上値引高 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | 売上戻り高 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | その他 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 合計 | 151,645 | 25,274 | 283,707 | 23,642 | 22,358 | 27,824 | 23,009 | 24,431 | 25,340 | 28,682 | 27,696 | 18,513 | 25,858 | 31,166 | 14,861 | 13,967 | 0 | 0 | |
| 前期 | 売上高 | 151,645 | 25,274 | 278,700 | 23,225 | 22,358 | 27,824 | 23,009 | 24,431 | 25,340 | 28,682 | 27,192 | 18,176 | 22,782 | 30,599 | 14,591 | 13,713 | 0 | 0 | |
| | 売上値引高 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 売上戻り高 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | その他 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 合計 | 151,645 | 25,274 | 278,700 | 23,225 | 22,358 | 27,824 | 23,009 | 24,431 | 25,340 | 28,682 | 27,192 | 18,176 | 22,782 | 30,599 | 14,591 | 13,713 | 0 | 0 | |
| 当期 | 売上高 | 156,714 | 26,119 | | 23,351 | 28,753 | 24,097 | 25,175 | 25,764 | 29,574 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | 売上値引高 | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | 売上戻り高 | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | - | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | - | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | その他 | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | 合計 | 156,714 | 26,119 | | 23,351 | 28,753 | 24,097 | 25,175 | 25,764 | 29,574 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 前々期比 | 103.3% | 103.3% | | 104.4% | 103.3% | 104.7% | 103.0% | 101.7% | 103.1% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | | |
| 前期比 | 103.3% | 103.3% | | 104.4% | 103.3% | 104.7% | 103.0% | 101.7% | 103.1% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | | |
| *当期 売上高 の主な内訳 | | | | | | | | | | | | | | | | | | | | |
| | | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| | | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| | | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| | | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| | | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| | | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| その他 | 156,714 | | | 23,351 | 28,753 | 24,097 | 25,175 | 25,764 | 29,574 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |
| 合計 | 156,714 | | | 23,351 | 28,753 | 24,097 | 25,175 | 25,764 | 29,574 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | |

■ 3期推移



| | 平均 限界利益率 | 当月累計 | | 年間合計 | | 4月度 | 5月度 | 6月度 | 7月度 | 8月度 | 9月度 | 10月度 | 11月度 | 12月度 | 1月度 | 2月度 | 3月度 | 決算整理 |
|-----|-------------|---------|--------|---------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------|--------|-----------|
| | | 月平均 | 月平均 | 4月度 | 5月度 | 6月度 | 7月度 | 8月度 | 9月度 | 10月度 | 11月度 | 12月度 | 1月度 | 2月度 | 3月度 | | | |
| 前々期 | 27.0% | 37,096 | 6,183 | 76,517 | 6,376 | 4,976 | 7,355 | 5,187 | 2,693 | 7,370 | 9,515 | 8,321 | 4,903 | 11,637 | 12,476 | △ 2,029 | 4,113 | |
| 前期 | 26.2% | 37,096 | 6,183 | 73,052 | 6,088 | 4,976 | 7,355 | 5,187 | 2,693 | 7,370 | 9,515 | 8,089 | 4,814 | 8,820 | 12,249 | △ 2,054 | 4,039 | |
| 当期 | 24.3% | 38,114 | 6,352 | | | 5,010 | 7,553 | 5,341 | 2,785 | 7,375 | 10,050 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 前期 | 売上高 | 151,645 | 25,274 | 278,700 | 23,225 | 22,358 | 27,824 | 23,009 | 24,431 | 25,340 | 28,682 | 27,192 | 18,176 | 22,782 | 30,599 | 14,591 | 13,713 | 0 |
| | 直接変動原価 | 112,283 | 18,714 | 201,201 | 16,767 | 17,051 | 20,139 | 17,462 | 21,366 | 17,580 | 18,685 | 18,530 | 13,118 | 13,637 | 18,007 | 16,283 | 9,343 | 0 |
| | 棚卸増減 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 103,942 |
| | 粗利益 | 39,362 | 6,560 | 77,499 | 6,458 | 5,308 | 7,685 | 5,548 | 3,064 | 7,760 | 9,998 | 8,663 | 5,059 | 9,145 | 12,592 | △ 1,692 | 4,371 | △ 103,942 |
| | | 26.0% | | 27.8% | 23.7% | 27.6% | 24.1% | 12.5% | 30.6% | 34.9% | 31.9% | 27.8% | 40.1% | 41.2% | -11.6% | 31.9% | 0.0% | |
| | 間接変動原価 | 2,266 | 378 | 4,447 | 371 | 331 | 330 | 361 | 371 | 390 | 483 | 573 | 244 | 325 | 344 | 362 | 332 | 0 |
| | 限界利益 | 37,096 | 6,183 | 73,052 | 6,088 | 4,976 | 7,355 | 5,187 | 2,693 | 7,370 | 9,515 | 8,089 | 4,814 | 8,820 | 12,249 | △ 2,054 | 4,039 | △ 103,942 |
| | 24.5% | | 26.2% | 22.3% | 26.4% | 22.5% | 11.0% | 29.1% | 33.2% | 29.7% | 26.5% | 38.7% | 40.0% | -14.1% | 29.5% | 0.0% | | |
| 当期 | 売上高 | 156,714 | 26,119 | | | 23,351 | 28,753 | 24,097 | 25,175 | 25,764 | 29,574 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 直接変動原価 | 116,376 | 19,396 | | | 18,016 | 20,877 | 18,402 | 22,025 | 18,006 | 19,050 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 棚卸増減 | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 粗利益 | 40,338 | 6,723 | | | 5,335 | 7,876 | 5,695 | 3,150 | 7,758 | 10,524 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | 25.7% | | | | 22.8% | 27.4% | 23.6% | 12.5% | 30.1% | 35.6% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| | 間接変動原価 | 2,225 | 371 | | | 325 | 324 | 354 | 365 | 383 | 474 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 限界利益 | 38,114 | 6,352 | | | 5,010 | 7,553 | 5,341 | 2,785 | 7,375 | 10,050 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 24.3% | | | | 21.5% | 26.3% | 22.2% | 11.1% | 28.6% | 34.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | |

| | 当月累計 | | 年間合計 | | 4月度 | 5月度 | 6月度 | 7月度 | 8月度 | 9月度 | 10月度 | 11月度 | 12月度 | 1月度 | 2月度 | 3月度 | 決算整理 |
|----------------|----------------|---------------|----------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|--------------|-------------|
| | 月平均 | 月平均 | 月平均 | 月平均 | | | | | | | | | | | | | |
| 仕入高 | 94,346 | 15,724 | 172,489 | 14,374 | 15,410 | 17,825 | 15,537 | 18,067 | 15,280 | 12,229 | 14,538 | 8,133 | 13,199 | 17,559 | 15,837 | 8,877 | 0 |
| 仕入値引高 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 外注費 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| [製]材料仕入高 | 16,280 | 2,713 | 24,168 | 2,014 | 1,474 | 2,144 | 1,768 | 3,135 | 2,125 | 5,636 | 2,901 | 3,898 | 258 | 280 | 265 | 285 | 0 |
| [製]仕入値引高 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| [製]仕入戻し高 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| [製]仕入割戻し高 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| [製]外注加工費 | 1,656 | 276 | 4,543 | 379 | 167 | 171 | 157 | 165 | 176 | 820 | 1,091 | 1,086 | 180 | 168 | 181 | 180 | 0 |
| - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| その他 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 直接変動原価 | 112,283 | 18,714 | 201,201 | 16,767 | 17,051 | 20,139 | 17,462 | 21,366 | 17,580 | 18,685 | 18,530 | 13,118 | 13,637 | 18,007 | 16,283 | 9,343 | 0 |
| (対：売上比) | 74.0% | | 72.2% | | 76.3% | 72.4% | 75.9% | 87.5% | 69.4% | 65.1% | 68.1% | 72.2% | 59.9% | 58.8% | 111.6% | 68.1% | 0.0% |
| 棚卸資産合計 | | | | | 27,928 | 27,928 | 27,928 | 27,928 | 27,928 | 27,928 | 27,928 | 27,928 | 27,928 | 27,928 | 27,928 | 27,928 | 27,928 |
| (累計月平均による在庫日数) | | | | | 44.8日 | 44.8日 | 44.8日 | 44.8日 | 44.8日 | 44.8日 | 44.8日 | 44.8日 | 44.8日 | 44.8日 | 44.8日 | 44.8日 | 44.8日 |
| 仕入高 | 98,765 | 16,461 | | | 16,406 | 18,604 | 16,512 | 18,786 | 15,747 | 12,711 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 仕入値引高 | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 外注費 | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| [製]材料仕入高 | 15,984 | 2,664 | | | 1,447 | 2,105 | 1,735 | 3,078 | 2,086 | 5,533 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| [製]仕入値引高 | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| [製]仕入戻し高 | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| [製]仕入割戻し高 | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| [製]外注加工費 | 1,626 | 271 | | | 164 | 168 | 155 | 162 | 173 | 805 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| - | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| その他 | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 直接変動原価 | 116,376 | 19,396 | | | 18,016 | 20,877 | 18,402 | 22,025 | 18,006 | 19,050 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (対：売上比) | 74.3% | | | | 77.2% | 72.6% | 76.4% | 87.5% | 69.9% | 64.4% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| 棚卸資産合計 | | | | | 27,928 | 27,928 | 27,928 | 27,928 | 27,928 | 27,928 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (累計月平均による在庫日数) | | | | | 43.2日 | 43.2日 | 43.2日 | 43.2日 | 43.2日 | 43.2日 | .日 | .日 | .日 | .日 | .日 | .日 | .日 |

| | 当月累計 | | 年間合計 | | 4月度 | 5月度 | 6月度 | 7月度 | 8月度 | 9月度 | 10月度 | 11月度 | 12月度 | 1月度 | 2月度 | 3月度 | 決算整理 |
|---------------|--------------|------------|--------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|----------|
| | 月平均 | 月平均 | 月平均 | 月平均 | | | | | | | | | | | | | |
| 前期 | | | | | | | | | | | | | | | | | |
| 他勘定振替高(製) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 荷造運賃 | 2,266 | 378 | 4,447 | 371 | 331 | 330 | 361 | 371 | 390 | 483 | 573 | 244 | 325 | 344 | 362 | 332 | 0 |
| 販売手数料 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| [製]棚卸減耗損 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| その他 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 間接変動原価 | 2,266 | 378 | 4,447 | 371 | 331 | 330 | 361 | 371 | 390 | 483 | 573 | 244 | 325 | 344 | 362 | 332 | 0 |
| (対：売上比) | 1.5% | | 1.6% | | 1.5% | 1.2% | 1.6% | 1.5% | 1.5% | 1.7% | 2.1% | 1.3% | 1.4% | 1.1% | 2.5% | 2.4% | 0.0% |
| 当期 | | | | | | | | | | | | | | | | | |
| 他勘定振替高(製) | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 荷造運賃 | 2,225 | 371 | | | 325 | 324 | 354 | 365 | 383 | 474 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 販売手数料 | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| [製]棚卸減耗損 | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| - | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| - | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| - | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| - | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| その他 | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 間接変動原価 | 2,225 | 371 | | | 325 | 324 | 354 | 365 | 383 | 474 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (対：売上比) | 1.4% | | | | 1.4% | 1.1% | 1.5% | 1.4% | 1.5% | 1.6% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |

| | 当月累計 | | 年間合計 | | 4月度 | 5月度 | 6月度 | 7月度 | 8月度 | 9月度 | 10月度 | 11月度 | 12月度 | 1月度 | 2月度 | 3月度 | 決算整理 | |
|----|----------------|---------------|--------------|------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|----------|
| | 月平均 | | 月平均 | | | | | | | | | | | | | | | |
| 前期 | 給料手当 | 6,367 | 1,061 | 12,864 | 1,072 | 1,011 | 1,079 | 1,077 | 1,077 | 1,067 | 1,057 | 1,082 | 1,086 | 1,079 | 1,089 | 1,064 | 1,096 | 0 |
| | 賞与 | 3,245 | 541 | 7,455 | 621 | 0 | 0 | 0 | 3,245 | 0 | 0 | 0 | 0 | 4,210 | 0 | 0 | 0 | 0 |
| | 法定福利費 | 1,080 | 180 | 2,314 | 193 | 0 | 343 | 171 | 171 | 194 | 200 | 200 | 200 | 200 | 236 | 200 | 200 | 0 |
| | 福利厚生費 | 133 | 22 | 298 | 25 | 4 | 2 | 10 | 0 | 111 | 5 | 9 | 4 | 43 | 100 | 2 | 7 | 0 |
| | 採用教育費 | 0 | 0 | 764 | 64 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 764 | 0 | 0 |
| | [製]給料手当 | 1,606 | 268 | 3,211 | 268 | 268 | 268 | 268 | 268 | 268 | 268 | 268 | 268 | 268 | 268 | 268 | 268 | 0 |
| | [製]賞与 | 650 | 108 | 1,350 | 113 | 0 | 0 | 0 | 650 | 0 | 0 | 0 | 0 | 700 | 0 | 0 | 0 | 0 |
| | [製]法定福利費 | 269 | 45 | 538 | 45 | 0 | 88 | 44 | 44 | 49 | 44 | 44 | 44 | 44 | 50 | 44 | 44 | 0 |
| | [製]福利厚生費 | 20 | 3 | 43 | 4 | 0 | 2 | 2 | 16 | 0 | 1 | 0 | 0 | 11 | 0 | 6 | 5 | 0 |
| | [製]退職給付費用 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 法定福利費（役員報酬分振替） | △ 267 | △ 45 | △ 556 | △ 46 | 0 | △ 93 | △ 46 | △ 22 | △ 51 | △ 55 | △ 54 | △ 54 | △ 22 | △ 62 | △ 43 | △ 54 | 0 |
| | その他 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 人的コスト | 13,102 | 2,184 | 28,280 | 2,357 | 1,282 | 1,689 | 1,525 | 5,448 | 1,638 | 1,519 | 1,549 | 1,547 | 6,532 | 1,681 | 2,304 | 1,565 | 0 |
| | 対：限界利益比 | 35.3% | | 38.7% | | 25.8% | 23.0% | 29.4% | 202.3% | 22.2% | 16.0% | 19.1% | 32.1% | 74.1% | 13.7% | -112.1% | 38.8% | 0.0% |
| 当期 | 給料手当 | 6,367 | 1,061 | | | 1,011 | 1,079 | 1,077 | 1,077 | 1,067 | 1,057 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 賞与 | 3,245 | 541 | | | 0 | 0 | 0 | 3,245 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 法定福利費 | 1,080 | 180 | | | 0 | 343 | 171 | 171 | 194 | 200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 福利厚生費 | 142 | 24 | | | 6 | 4 | 12 | 2 | 111 | 7 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 採用教育費 | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | [製]給料手当 | 1,606 | 268 | | | 268 | 268 | 268 | 268 | 268 | 268 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | [製]賞与 | 650 | 108 | | | 0 | 0 | 0 | 650 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | [製]法定福利費 | 269 | 45 | | | 0 | 88 | 44 | 44 | 49 | 44 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | [製]福利厚生費 | 20 | 3 | | | 0 | 2 | 1 | 15 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | [製]退職給付費用 | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 法定福利費（役員報酬分振替） | △ 267 | △ 45 | | | 0 | △ 93 | △ 46 | △ 22 | △ 51 | △ 54 | △ 54 | △ 54 | 0 | 0 | 0 | 0 | 0 |
| | その他 | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 人的コスト | 13,110 | 2,185 | | | 1,284 | 1,691 | 1,527 | 5,450 | 1,638 | 1,521 | △ 54 | △ 54 | 0 | 0 | 0 | 0 | 0 |
| | 対：限界利益比 | 34.4% | | ←40%以内が目安 | | 25.6% | 22.4% | 28.6% | 195.7% | 22.2% | 15.1% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |

| | 当月累計 | | 年間合計 | | 4月度 | 5月度 | 6月度 | 7月度 | 8月度 | 9月度 | 10月度 | 11月度 | 12月度 | 1月度 | 2月度 | 3月度 | 決算整理 | |
|--------------|--------------|------------|--------------|------------|----------|----------|--------------|----------|----------|----------|--------------|----------|----------|------------|----------|------------|----------|---|
| | 月平均 | 月平均 | 月平均 | 月平均 | | | | | | | | | | | | | | |
| 前期 | 広告宣伝費 | 1,295 | 216 | 4,834 | 403 | 0 | 0 | 1,295 | 0 | 0 | 0 | 2,727 | 0 | 0 | 430 | 0 | 382 | 0 |
| | 販売促進費 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | その他 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 戦略コスト | 1,295 | 216 | 4,834 | 403 | 0 | 0 | 1,295 | 0 | 0 | 0 | 2,727 | 0 | 0 | 430 | 0 | 382 | 0 | |
| 前期 | 広告宣伝費 | 1,272 | 212 | | | 0 | 0 | 1,272 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 販売促進費 | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | その他 | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 戦略コスト | 1,272 | 212 | | | 0 | 0 | 1,272 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |

| | 当月累計 | | 年間合計 | | 4月度 | 5月度 | 6月度 | 7月度 | 8月度 | 9月度 | 10月度 | 11月度 | 12月度 | 1月度 | 2月度 | 3月度 | 決算整理 |
|--------------|--------------|--------------|---------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|------------|--------------|--------------|----------|
| | 月平均 | 月平均 | 月平均 | 月平均 | | | | | | | | | | | | | |
| 前期 | | | | | | | | | | | | | | | | | |
| 通信費 | 674 | 112 | 1,413 | 118 | 39 | 148 | 170 | 123 | 45 | 149 | 98 | 80 | 151 | 132 | 121 | 156 | 0 |
| 修繕費 | 126 | 21 | 207 | 17 | 79 | 0 | 0 | 47 | 0 | 0 | 0 | 48 | 14 | 0 | 20 | 0 | 0 |
| 水道光熱費 | 560 | 93 | 1,141 | 95 | 71 | 79 | 118 | 75 | 139 | 76 | 129 | 92 | 140 | 79 | 69 | 71 | 0 |
| 車両費 | 659 | 110 | 1,189 | 99 | 81 | 85 | 86 | 74 | 237 | 96 | 89 | 92 | 95 | 81 | 90 | 83 | 0 |
| 地代家賃 | 3,817 | 636 | 6,735 | 561 | 636 | 636 | 636 | 461 | 811 | 636 | 625 | 625 | 420 | 420 | 409 | 420 | 0 |
| 賃借料 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| リース料 | 98 | 16 | 193 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | 0 |
| [製]動力費 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| [製]通信費 | 189 | 31 | 280 | 23 | 33 | 22 | 31 | 41 | 32 | 31 | 41 | 31 | 3 | 6 | 5 | 5 | 0 |
| [製]車両費 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| [製]修繕費 | 79 | 13 | 106 | 9 | 51 | 0 | 28 | 0 | 0 | 0 | 0 | 27 | 0 | 0 | 0 | 0 | 0 |
| [製]水道光熱費 | 236 | 39 | 1,051 | 88 | 32 | 42 | 55 | 24 | 57 | 25 | 54 | 24 | 331 | 106 | 146 | 155 | 0 |
| [製]地代家賃 | 639 | 106 | 1,266 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 105 | 105 | 105 | 0 | 209 | 105 | 0 |
| その他 | 248 | 41 | 491 | 41 | 41 | 41 | 41 | 41 | 41 | 41 | 41 | 41 | 41 | 41 | 41 | 41 | 0 |
| 設備コスト | 7,323 | 1,221 | 14,072 | 1,173 | 1,188 | 1,176 | 1,287 | 1,010 | 1,486 | 1,177 | 1,197 | 1,181 | 1,314 | 881 | 1,126 | 1,050 | 0 |
| 当期 | | | | | | | | | | | | | | | | | |
| 通信費 | 663 | 111 | | | 39 | 145 | 168 | 121 | 45 | 146 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 修繕費 | 124 | 21 | | | 77 | 0 | 0 | 46 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 水道光熱費 | 550 | 92 | | | 70 | 78 | 116 | 74 | 137 | 75 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 車両費 | 647 | 108 | | | 80 | 83 | 84 | 73 | 232 | 94 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 地代家賃 | 3,747 | 625 | | | 625 | 625 | 625 | 453 | 796 | 625 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 賃借料 | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| リース料 | 96 | 16 | | | 16 | 16 | 16 | 16 | 16 | 16 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| [製]動力費 | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| [製]通信費 | 185 | 31 | | | 33 | 21 | 30 | 40 | 31 | 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| [製]車両費 | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| [製]修繕費 | 77 | 13 | | | 50 | 0 | 27 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| [製]水道光熱費 | 232 | 39 | | | 32 | 41 | 54 | 24 | 56 | 24 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| [製]地代家賃 | 627 | 105 | | | 105 | 105 | 105 | 105 | 105 | 105 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| その他 | 243 | 41 | | | 41 | 41 | 41 | 41 | 41 | 41 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 設備コスト | 7,192 | 1,199 | | | 1,166 | 1,155 | 1,265 | 992 | 1,459 | 1,156 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

| | 当月累計 | | 年間合計 | | 4月度 | 5月度 | 6月度 | 7月度 | 8月度 | 9月度 | 10月度 | 11月度 | 12月度 | 1月度 | 2月度 | 3月度 | 決算整理 |
|--------------|--------------|------------|--------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|----------|
| | | 月平均 | | 月平均 | | | | | | | | | | | | | |
| 前期 | | | | | | | | | | | | | | | | | |
| 会議費 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 旅費交通費 | 924 | 154 | 1,684 | 140 | 123 | 129 | 128 | 129 | 287 | 129 | 128 | 127 | 126 | 127 | 127 | 126 | 0 |
| 消耗品費 | 129 | 22 | 191 | 16 | 43 | 0 | 74 | 8 | 0 | 4 | 8 | 7 | 44 | 1 | 2 | 0 | 0 |
| 事務用品費 | 43 | 7 | 126 | 10 | 6 | 0 | 10 | 11 | 14 | 2 | 9 | 0 | 29 | 3 | 35 | 7 | 0 |
| 新聞図書費 | 0 | 0 | 58 | 5 | 0 | 0 | 0 | 0 | 0 | 0 | 10 | 10 | 10 | 10 | 10 | 10 | 0 |
| 諸会費 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 支払手数料 | 13 | 2 | 57 | 5 | 2 | 3 | 2 | 2 | 2 | 2 | 3 | 8 | 17 | 6 | 7 | 3 | 0 |
| 保険料 | 552 | 92 | 1,017 | 85 | 92 | 92 | 92 | 92 | 92 | 92 | 92 | 92 | 46 | 97 | 69 | 69 | 0 |
| 租税公課 | 178 | 30 | 218 | 18 | 135 | 25 | 5 | 5 | 0 | 8 | 0 | 0 | 0 | 40 | 0 | 0 | 0 |
| 雑費 | 39 | 6 | 39 | 3 | 0 | 0 | 0 | 0 | 0 | 39 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| [製]荷造運賃 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| [製]会議費 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| [製]旅費交通費 | 43 | 7 | 86 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 0 |
| その他 | 198 | 33 | 287 | 24 | 31 | 44 | 40 | 47 | 11 | 24 | 41 | 7 | 3 | 34 | 2 | 1 | 0 |
| 運営コスト | 2,120 | 353 | 3,764 | 314 | 440 | 299 | 358 | 302 | 414 | 308 | 298 | 258 | 281 | 326 | 258 | 223 | 0 |
| 当期 | | | | | | | | | | | | | | | | | |
| 会議費 | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 旅費交通費 | 910 | 152 | | | 120 | 126 | 126 | 126 | 285 | 127 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 消耗品費 | 127 | 21 | | | 43 | 0 | 72 | 8 | 0 | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 事務用品費 | 42 | 7 | | | 6 | 0 | 10 | 11 | 14 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 新聞図書費 | 58 | 10 | | | 10 | 10 | 10 | 10 | 10 | 10 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 諸会費 | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 支払手数料 | 12 | 2 | | | 2 | 2 | 2 | 2 | 2 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 保険料 | 552 | 92 | | | 92 | 92 | 92 | 92 | 92 | 92 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 租税公課 | 178 | 30 | | | 135 | 25 | 5 | 5 | 0 | 8 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 雑費 | 38 | 6 | | | 0 | 0 | 0 | 0 | 0 | 38 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| [製]荷造運賃 | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| [製]会議費 | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| [製]旅費交通費 | 43 | 7 | | | 7 | 7 | 7 | 7 | 7 | 7 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| その他 | 195 | 32 | | | 31 | 43 | 40 | 46 | 11 | 24 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 運営コスト | 2,156 | 359 | | | 446 | 306 | 363 | 308 | 420 | 314 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

| | 当月累計 | | 年間合計 | | 4月度 | 5月度 | 6月度 | 7月度 | 8月度 | 9月度 | 10月度 | 11月度 | 12月度 | 1月度 | 2月度 | 3月度 | 決算整理 |
|--------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|------------|
| | | 月平均 | | 月平均 | | | | | | | | | | | | | |
| 前期 | 減価償却費 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 287 |
| | 長期前払費用償却 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | [製]減価償却費 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 248 |
| | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | その他 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 償却コスト | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 536 |
| 当期 | 減価償却費 | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 長期前払費用償却 | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | [製]減価償却費 | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | その他 | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 償却コスト | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

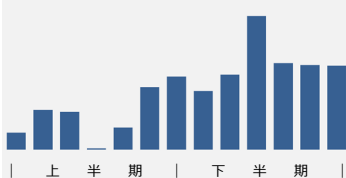
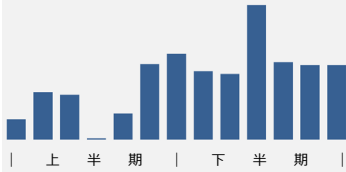
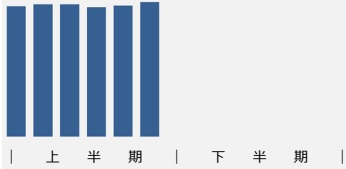
| | 当月累計 | | 年間合計 | | 4月度 | 5月度 | 6月度 | 7月度 | 8月度 | 9月度 | 10月度 | 11月度 | 12月度 | 1月度 | 2月度 | 3月度 | 決算整理 | | |
|----|--------------|------------|-----------|------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|----------|----------|
| | 月平均 | 月平均 | 月平均 | 月平均 | | | | | | | | | | | | | | | |
| 前期 | 受取利息 | △ 7 | △ 1 | △ 12 | △ 1 | 0 | 0 | 0 | 0 | △ 2 | △ 5 | 0 | 0 | 0 | 0 | △ 0 | △ 5 | 0 | |
| | 支払利息 | 166 | 28 | 315 | 26 | 31 | 30 | 28 | 27 | 25 | 24 | 23 | 21 | 20 | 30 | 29 | 27 | 0 | |
| | 割引料 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 手形売却損 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | その他 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 金融コスト | 158 | 26 | 303 | 25 | 31 | 30 | 28 | 27 | 23 | 19 | 23 | 21 | 20 | 30 | 29 | 22 | 0 | 0 |
| 当期 | 受取利息 | △ 7 | △ 1 | | | 0 | 0 | 0 | 0 | △ 2 | △ 5 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | 支払利息 | 134 | 22 | | | 26 | 24 | 23 | 22 | 20 | 19 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | 割引料 | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | 手形売却損 | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | - | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | - | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | - | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | - | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | - | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | その他 | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | 金融コスト | 127 | 21 | | | 26 | 24 | 23 | 22 | 18 | 14 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |

| | 当月累計 | | 年間合計 | | 4月度 | 5月度 | 6月度 | 7月度 | 8月度 | 9月度 | 10月度 | 11月度 | 12月度 | 1月度 | 2月度 | 3月度 | 決算整理 |
|-------|----------|-----|------|-----|-----|-----|-----|-----|-----|-----|------|------|------|-----|-----|-----|------|
| | | 月平均 | | 月平均 | | | | | | | | | | | | | |
| 前期 | 研究開発費 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | [製]研究開発費 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | その他 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 投資コスト | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 当期 | 研究開発費 | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | [製]研究開発費 | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | その他 | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 投資コスト | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

| | 当月累計 | | 年間合計 | | 4月度 | 5月度 | 6月度 | 7月度 | 8月度 | 9月度 | 10月度 | 11月度 | 12月度 | 1月度 | 2月度 | 3月度 | 決算整理 |
|----------------|--------------|------------|--------------------|--------------|------------|--------------|--------------|------------|------------|------------|--------------|--------------|------------|--------------|------------|--------------|----------|
| | 月平均 | 月平均 | 月平均 | 月平均 | | | | | | | | | | | | | |
| 役員報酬 | 4,800 | 800 | 9,600 | 800 | 800 | 800 | 800 | 800 | 800 | 800 | 800 | 800 | 800 | 800 | 800 | 800 | 0 |
| 役員賞与 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 交際費 | 344 | 57 | 1,308 | 109 | 71 | 93 | 86 | 44 | 51 | 0 | 183 | 281 | 76 | 130 | 72 | 221 | 0 |
| 支払報酬料 | 278 | 46 | 551 | 46 | 46 | 46 | 46 | 46 | 46 | 46 | 45 | 45 | 45 | 45 | 45 | 45 | 0 |
| 寄付金 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| [製]役員報酬 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| [製]寄付金 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 法定福利費（役員報酬分） | 267 | 45 | 556 | 46 | 0 | 93 | 46 | 22 | 51 | 55 | 54 | 54 | 22 | 62 | 43 | 54 | 0 |
| その他 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 経営コスト | 5,689 | 948 | 12,014 | 1,001 | 917 | 1,032 | 978 | 913 | 948 | 901 | 1,083 | 1,180 | 944 | 1,037 | 961 | 1,121 | 0 |
| 対：限界利益比 | 15.3% | | 16.4% | | 18.4% | 14.0% | 18.9% | 33.9% | 12.9% | 9.5% | 13.4% | 24.5% | 10.7% | 8.5% | -46.8% | 27.7% | 0.0% |
| 役員報酬 | 4,800 | 800 | | | 800 | 800 | 800 | 800 | 800 | 800 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 役員賞与 | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 交際費 | 532 | 89 | | | 102 | 123 | 116 | 76 | 82 | 32 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 支払報酬料 | 273 | 45 | | | 45 | 45 | 45 | 45 | 45 | 45 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 寄付金 | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| [製]役員報酬 | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| [製]寄付金 | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| - | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 法定福利費（役員報酬分） | 267 | 45 | | | 0 | 93 | 46 | 22 | 51 | 54 | 54 | 54 | 0 | 0 | 0 | 0 | 0 |
| その他 | 0 | 0 | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 経営コスト | 5,872 | 979 | | | 947 | 1,062 | 1,008 | 944 | 979 | 932 | 54 | 54 | 0 | 0 | 0 | 0 | 0 |
| 対：限界利益比 | 15.4% | | ← 1.0%以内が目安 | | 18.9% | 14.1% | 18.9% | 33.9% | 13.3% | 9.3% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |

| | 当月累計 | | 年間合計 | | 4月度 | 5月度 | 6月度 | 7月度 | 8月度 | 9月度 | 10月度 | 11月度 | 12月度 | 1月度 | 2月度 | 3月度 | 決算整理 |
|-------|-------|-----|------|-----|-----|-----|-----|-----|-----|-----|------|------|------|-----|-----|-----|------|
| | | 月平均 | | 月平均 | | | | | | | | | | | | | |
| 前期 | 受取配当金 | 1 | 0 | 1 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| その他 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 事業外損益 | 1 | 0 | 1 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 当期 | 受取配当金 | 1 | 0 | | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | - | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| その他 | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 事業外損益 | 1 | 0 | | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

| | 当月累計 | | 年間合計 | | 4月度 | 5月度 | 6月度 | 7月度 | 8月度 | 9月度 | 10月度 | 11月度 | 12月度 | 1月度 | 2月度 | 3月度 | 決算整理 | |
|----|-------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------------|
| | | 月平均 | | 月平均 | | | | | | | | | | | | | | |
| 前期 | 雑収入 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | 雑損失 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | △ 2,167 | |
| | 前期損益修正益 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | 固定資産売却益 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | 前期損益修正損 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | 固定資産売却損 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | 固定資産除却損 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | その他 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 臨時損益 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | △ 2,167 |
| 当期 | 雑収入 | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | 雑損失 | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | 前期損益修正益 | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | 固定資産売却益 | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | 前期損益修正損 | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | 固定資産売却損 | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | 固定資産除却損 | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | - | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | - | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| | その他 | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 臨時損益 | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

| | | 期首比較 | 4月度 | 5月度 | 6月度 | 7月度 | 8月度 | 9月度 | 10月度 | 11月度 | 12月度 | 1月度 | 2月度 | 3月度 | 決算残高 | |
|--|-----|--------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
|  | 前々期 | 資産合計 | 535,183 | 545,645 | 545,824 | 550,748 | 553,177 | 563,173 | 568,653 | 567,768 | 579,949 | 595,931 | 590,338 | 585,394 | 561,117 | |
| | | 負債合計 | 329,226 | 336,564 | 337,033 | 346,968 | 346,542 | 350,953 | 355,029 | 356,069 | 366,065 | 373,949 | 374,868 | 370,170 | 346,002 | |
| | | 純資産 | 205,957 | 209,081 | 208,791 | 203,780 | 206,635 | 212,220 | 213,624 | 211,699 | 213,884 | 221,982 | 215,470 | 215,224 | 215,115 | |
| | | 自己資本比率 | 38.5% | 38.3% | 38.3% | 37.0% | 37.4% | 37.7% | 37.6% | 37.3% | 36.9% | 37.2% | 36.5% | 36.8% | 38.3% | |
|  | 前期 | 資産合計 | 36,308 | 574,171 | 584,612 | 584,791 | 589,715 | 592,144 | 602,141 | 607,928 | 607,265 | 617,180 | 633,490 | 628,134 | 623,359 | 597,425 |
| | | 負債合計 | 29,003 | 357,938 | 365,249 | 365,714 | 375,644 | 375,212 | 379,619 | 384,193 | 385,552 | 395,739 | 404,185 | 405,369 | 400,919 | 375,005 |
| | | 純資産 | 7,305 | 216,233 | 219,363 | 219,078 | 214,071 | 216,932 | 222,522 | 223,736 | 221,713 | 221,441 | 229,305 | 222,765 | 222,440 | 222,419 |
| | | 自己資本比率 | -1.1% | 37.7% | 37.5% | 37.5% | 36.3% | 36.6% | 37.0% | 36.8% | 36.5% | 35.9% | 36.2% | 35.5% | 35.7% | 37.2% |
|  | 当期 | 資産合計 | 43,789 | 610,612 | 621,431 | 622,214 | 627,461 | 630,356 | 641,214 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | 負債合計 | 35,404 | 387,053 | 394,556 | 395,455 | 405,631 | 405,665 | 410,410 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | 純資産 | 8,384 | 223,559 | 226,875 | 226,758 | 221,830 | 224,691 | 230,804 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | 自己資本比率 | -1.2% | 36.6% | 36.5% | 36.4% | 35.4% | 35.6% | 36.0% | - | - | - | - | - | - | - |

| | 期首 | 4月度 | 5月度 | 6月度 | 7月度 | 8月度 | 9月度 | 10月度 | 11月度 | 12月度 | 1月度 | 2月度 | 3月度 | 決算残高 |
|----------|---------|---------|---------|---------|---------|---------|---------|------|------|------|-----|-----|-----|------|
| 現金・預金合計 | 457,251 | 457,622 | 458,436 | 458,858 | 456,328 | 455,178 | 461,869 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 受取手形 | 4,044 | 6,045 | 6,162 | 6,548 | 8,461 | 8,465 | 9,797 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 売掛金 | 60,841 | 69,930 | 77,292 | 75,043 | 78,796 | 80,762 | 81,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 棚卸資産合計 | 27,928 | 27,928 | 27,928 | 27,928 | 27,928 | 27,928 | 27,928 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 立替金 | 408 | 574 | 564 | 555 | 545 | 535 | 525 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 未収収益 | 300 | 300 | 300 | 300 | 300 | 300 | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 貸倒引当金(売) | △ 649 | △ 649 | △ 649 | △ 649 | △ 649 | △ 649 | △ 649 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 仮払消費税等 | 0 | 1,559 | 4,097 | 6,329 | 8,450 | 10,535 | 12,641 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| その他 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 流動資産 | 550,122 | 563,309 | 574,129 | 574,911 | 580,158 | 583,053 | 593,911 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 建物 | 16,451 | 16,451 | 16,451 | 16,451 | 16,451 | 16,451 | 16,451 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 附属設備 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 機械装置 | 105 | 105 | 105 | 105 | 105 | 105 | 105 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 土地 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| その他 | 65 | 65 | 65 | 65 | 65 | 65 | 65 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 有形固定資産 | 41,725 | 41,725 | 41,725 | 41,725 | 41,725 | 41,725 | 41,725 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 電話加入権 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| その他 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 無形固定資産 | 150 | 150 | 150 | 150 | 150 | 150 | 150 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 投資有価証券 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 関係会社株式 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 出資金 | 700 | 700 | 700 | 700 | 700 | 700 | 700 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 関係会社出資金 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 1,200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 預託金 | 28 | 28 | 28 | 28 | 28 | 28 | 28 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| その他 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 投資等 | 5,428 | 5,428 | 5,428 | 5,428 | 5,428 | 5,428 | 5,428 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 固定資産合計 | 47,303 | 47,303 | 47,303 | 47,303 | 47,303 | 47,303 | 47,303 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 繰延資産 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 資産合計 | 597,425 | 610,612 | 621,431 | 622,214 | 627,461 | 630,356 | 641,214 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

| | 期首 | 4月度 | 5月度 | 6月度 | 7月度 | 8月度 | 9月度 | 10月度 | 11月度 | 12月度 | 1月度 | 2月度 | 3月度 | 決算残高 |
|--------|---------|---------|---------|---------|---------|---------|---------|------|------|------|-----|-----|-----|------|
| 支払手形 | 18,475 | 17,415 | 13,857 | 13,857 | 13,857 | 13,857 | 13,857 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 買掛金 | 336,876 | 348,088 | 361,116 | 360,135 | 369,173 | 367,089 | 369,272 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 短期借入金 | 4,500 | 4,000 | 3,500 | 3,000 | 2,500 | 2,000 | 1,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 未払金 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 預り金 | 3,252 | 3,670 | 3,690 | 3,908 | 3,275 | 3,494 | 3,713 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 未払法人税等 | 1,615 | 1,615 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 未払消費税等 | 2,698 | 2,698 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 仮受消費税等 | 0 | 2,174 | 5,198 | 7,557 | 10,027 | 12,624 | 15,666 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| その他 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 流動負債 | 367,415 | 379,659 | 387,360 | 388,457 | 398,831 | 399,064 | 404,008 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 長期借入金 | 7,590 | 7,394 | 7,196 | 6,998 | 6,800 | 6,601 | 6,402 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 長期未払金 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| その他 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 固定負債 | 7,590 | 7,394 | 7,196 | 6,998 | 6,800 | 6,601 | 6,402 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 負債合計 | 375,005 | 387,053 | 394,556 | 395,455 | 405,631 | 405,665 | 410,410 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

| | 累計 | 4月度 | 5月度 | 6月度 | 7月度 | 8月度 | 9月度 | 10月度 | 11月度 | 12月度 | 1月度 | 2月度 | 3月度 | |
|-----------|----------|---------|---------|---------|---------|---------|---------|------|------|------|-----|-----|-----|---|
| | | | | | | | | | | | | | | |
| 月初現金預金 | 457,251 | 457,251 | 457,622 | 458,436 | 458,858 | 456,328 | 455,178 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 月末現金預金 | 461,869 | 457,622 | 458,436 | 458,858 | 456,328 | 455,178 | 461,869 | 0 | 0 | 0 | 0 | 0 | 0 | |
| c キャッシュ増減 | 4,618 | 371 | 814 | 422 | △ 2,530 | △ 1,150 | 6,691 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 当期純損益 | 8,384 | 1,140 | 3,316 | △ 117 | △ 4,929 | 2,861 | 6,113 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 売掛金 | △ 20,659 | △ 9,090 | △ 7,361 | 2,248 | △ 3,753 | △ 1,966 | △ 738 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 買掛金 | 32,397 | 11,212 | 13,028 | △ 981 | 9,038 | △ 2,084 | 2,183 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 未払費用 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 前受収益 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 前受金 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 仮払金 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| その他 | △ 10,028 | △ 2,809 | △ 3,646 | △ 158 | △ 2,536 | 225 | △ 1,103 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 営業C F | 10,094 | 453 | 5,337 | 993 | △ 2,180 | △ 964 | 6,455 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 在庫C F | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| その他 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 設備C F | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 短期貸付金 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| その他 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 財務C F | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 長期借入金 | △ 1,188 | △ 197 | △ 197 | △ 198 | △ 198 | △ 199 | △ 199 | 0 | 0 | 0 | 0 | 0 | 0 | |
| - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| - | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| その他 | △ 3,000 | △ 500 | △ 500 | △ 500 | △ 500 | △ 500 | △ 500 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 金融C F | △ 4,188 | △ 697 | △ 697 | △ 698 | △ 698 | △ 699 | △ 699 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 税金C F | △ 1,288 | 615 | △ 3,826 | 127 | 348 | 513 | 935 | 0 | 0 | 0 | 0 | 0 | 0 | |
| その他C F | △ 0 | 0 | △ 0 | △ 0 | 0 | 0 | △ 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |